



United Nations Development Program -Annual Workplan 2022

Project Title	Supporting Rule of Law for Peaceful, Just and Inclusive Societies in Pakistan (Amn-o-Insaf)	
OPIII/Country Program Outcome:	Outcome 9: Increased effectiveness and accountability of governance mechanisms	
Country Program Output:	Output 9.2: Strengthened functioning, financing and institutional capacities facilitate access to justice and improve redress mechanisms by the rule of law institutions.	
Project Outputs:	<p>Output 1: Policy, legal and regulatory framework strengthened to ensure affordable, equitable, timely and accessible delivery of justice</p> <p>Output 2: Increased access to justice through formal and informal justice mechanisms particularly for women, minorities, juveniles and disabled people.</p> <p>Output 3: Justice and security services delivery improved in line with constitutional safeguards and State ratified international human rights standards</p>	
Implementing Partner:	UNDP	
Responsible Parties:	UNDP, SRSP, KP Bar Council	
Project Brief Description:	Amn-o-Insaf will assist in promoting rule of law through provision of support to the justice and security sectors in Khyber Pakhtunkhwa (KP) Province including Newly Merged Districts. It aims to promote an enabling environment, which will deepen the on-going efforts to secure peace and stabilization. Under the Programme, assistance will be provided for institutional and capacity development to rule of law institutions to ensure effective and speedy provision of justice and security services.	
Program Period: 2018-2022 Atlas Project ID: 00061652 Atlas Output ID: 00078193 & 00125123 Start Date: July 2019 End Date: 30 June 2023 PAC Meeting Date: 19 September 2019 Project Board Meeting Date: 02 December 2021	2022 AWP Budget: Total resources required: \$ 7,955,063 Total allocated resources: \$ 7,955,063 USAID: \$ 310,355 INL: \$ 2,562,411 EU (UNDP): \$ 2,691,476 EU (UN Women): \$ 828,108 Govt. of Japan: \$ 1,521,513	

	Gov. of KP (Funds Awaited): \$ 41,200
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Agreed by UNDP (RR/DRR): _____

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Annual Work Plan 2022**Project ID: 000061652****Project Title: Supporting Rule of Law for Peaceful, Just and Inclusive Societies in Pakistan (Amn-o-Insaf)**

EXPECTED OUTPUTS <i>Baseline, associated indicators and annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	Quarterly Timeframe				RESPONSIBLE PARTY	PLANNED BUDGET		
		Q1	Q2	Q3	Q4		Funding Source	Budget Description	Amount (US\$)
Output 1: Policy, legal and regulatory framework strengthened to ensure affordable, equitable, timely and accessible delivery of justice									
Indicator 1.1: Number of gender-sensitive laws, rules and standard operating procedures are drafted/amended. Baseline 1.1: 0 Target 1.1: 5 [Desc: a) Revision of DLEC Rules, 2021 b) Development of Rules Under Section 89-A of Civil Procedure Code, c) Developing rules under ADR Act, d) Developing rules under Civil Administration Act e) Development of rules for DRCs under KP Police Act 2017]	Activity Result 1.1.1: Rule of Law institutions supported in creating an enabling legal framework for speedy and affordable justice services								
	Action 1.1.1. a: Technical support provided to KP Government in drafting/revising laws (e.g. rules under the ADR Act, rules under Civil Administration Act) for KP and the Merged Areas (Act#2212)		X		X	UNDP	USAID	Individual Consultants – 71300	15,000
	Action 1.1.1.b: Organize orientations /workshops (4 events) on ANF gender and advocacy strategy (Act#28)	X	x			UNDP	INL (ISB-ANF)	Training, Workshops and Confer –75700, Individual Consultants – 71300	8,000
	Action 1.1.1.c: Development of specialized courses and TNA of ANF personnel.				X	UNDP	INL (ANFA)	Individual Consultants – 71300	20,000
	Action 1.1.1.d: Organize divisional level and provincial workshops on DRCs (ACT#2131)		x	x		UNDP	EU	Training, Workshops and Confer – 75700	10,000
	Action 1.1.1.e: Revise the KP Rule of Law Roadmap and develop a chapter of the roadmap for the NMDs. (Act#1211)	X	X	X		UNDP	EU	Individual Consultants – 71300	18,750
	Action 1.1.1.f: Develop sectoral strategies, implementation plans and measurable gender-responsive performance indicators for KP rule of law institutions including Judiciary, Police, Prosecution, Prisons, Reclamation and Probation and Home Department under the Roadmap (Act#1212)		X	X	X	UNDP	EU	Individual Consultants – 71300	15,000
	Action 1.1.1.g: Support linkages and information flow between Provincial Justice Committee (PJC) and District	X	X	X		UNDP	EU	Training, Workshops and Confer – 75700	20,000

	Criminal Justice Coordination Committees (DCJCCs) through 03 consultative workshops and development of SOPs. (Act#3161)									
	Action 1.1.1. h: Organize one consultative workshop with Prison, Home Departmenton, Police, Prosecution, Judiciary and Probation on prisons issues and solutions. (Act#1141) (Act#1141)		x	x			UNDP	EU	Training,Workshops and Confer –75700	20,000
	Action 1.1.1. i: Consultative Workshop with KP Prison Department, Home & Tribal Affairs Department to endorse the Prisons Rules and amendments in KP Prison Act. (Act#1144)	x	x				UNDP	EU	Training,Workshops and Confer –75700	2,700
	Action 1.1.1. j: Development of Curriculum on entrepreneurship and setting up business for the trainees in vocational centers in NMD's		x	x	X		UNDP	INL (KP-TEVTA)	Individual Consultants – 71300	10,000
	Action 1.1.1.k: Organize doners conference to mobilize resources for construction and operationalization of Forensic Science Agency (FSA), Peshawar		X				UNDP	Gov. of KP (Funds Awaited)	Training, Workshops and Confer – 75700	10,000
	Action 1.1.1 l. Support Balochistan High Court (BHC) in development of court-annexed mediation rules under Section 89-A Civil Procedure Code for ADR Centres. (Act#2122)			X	X		UNDP	EU	Individual Consultants – 71300	4,000
Output 1-Sub Total:										153,450
Output 2: Increased access to justice through formal and informal justice mechanisms particularly for women, minorities, juveniles and disabled people										
Indicator 2.1: (IRRF 2.2.3.2): Number of people who have access to justice disaggregated by sex and marginalised groups: Formal mechanism: a) Men = b) Women =	Activity Result 2.1.1: Access to justice for women and disadvantaged people improved and made available by strengthening formal and informal justice mechanisms									
	Action 2.1.1. a: Operational and financial support to Bar Council to provide legal aid/assistance to the target communities particularly women, children, transgender, physically challenged, and minorities (Act#25)	x	x	x	x		KPBC	USAID	Training, Workshops and Confer – 75700	15,000

<p>c) marginalized (minorities juveniles + disabled)</p> <p>d) Total =</p> <p>Informal mechanism:</p> <p>a) Men =</p> <p>b) Women =</p> <p>c) marginalized (minorities + juveniles + disabled) =</p> <p>d) Total =</p>	<p>Action: 2.1.1 b: Support LJCP to conduct a baseline study of current legal advisory and legal aid including ADR. (UNDP will hire a consultancy firm)</p>			X	X		UNDP	EU	Contractual Services-Companies –72100	30,000
	<p>Action: 2.1.1 c: Provision of equipment's and furniture's to Legal and Justice Authority in establishment of KP and NMDs Secretariat.</p>	X	X				UNDP	USAID	Contractual Services-Companies –72100	15,000
	<p>Action 2.1.1 d. Orientation of 12 Judicial Officers from Balochistan High Court (BHC) and Judicial Academy at ADR centres established in Sindh and Punjab.</p>	X	X				UNDP	EU	Training, Workshops and Confer – 75700	14,000
<p>Baseline: 2.1:</p> <p>Formal mechanism</p>										
<p>Activity Result 2.2.1 Demand mobilized for reforms and enhanced legal literacy of citizens with special focus on women</p>										
<p>a) Men (KP+Bal)= 18000</p> <p>b) Women (KP+Bal) =8900</p> <p>c) Marginalised (minorities+juveniles + disabled) (KP+Bal)= 0</p> <p>d) Total (KP+Bal) = 0</p> <p>Informal mechanism</p> <p>a) Men (KP+Bal)=0</p> <p>b) Women (KP+Bal) = 0</p> <p>c) Marginalised (minorities+juveniles + disabled) (KP+Bal)= 0</p> <p>d) Total (KP+Bal) = 26900</p>	<p>Action 2.2.1. a: Raise awareness at the community level particularly women, children, minorities and other underprivileged persons in the Merged Areas through 80 community mobilization sessions.</p>	X	X	X			KPBC	USAID	Training, Workshops and Confer – 75700	20,000
	<p>Action 2.2.1 b: Organize a consultative workshop for justice sector stakeholders (Lawyers, Judges, Prosecution, Police etc) on DLEC issues, solutions and framing recommendations. (ACT#2211)</p>	X					UNDP	EU	Training, Workshops and Confer – 75700	15,000
	<p>Action 2.2.1 c: Develop and roll-out awareness & advocacy strategy and communication tools for 12 districts of KP and Balochistan (Act#2313)</p>	X					UNDP	EU	Individual Consultants	10,000
<p>Target: 2.1</p> <p>Formal Mechanisms:</p> <p>a) Women (KP+Bal.) = 1271</p> <p>b) Men (KP+Bal.) = 1553</p> <p>c) Marginalized groups (KP+Bal = minorities + juveniles + disabled =424</p> <p>d) Toal (KP+Bal) = 2825</p> <p>Informal Mechanisms:</p>		X					UNDP	EU	Contractual Services-Companies –72100	30,000

<p>a) Women (KP+Bal.) = 484 b) Men (KP+Bal.) = 726 c) Marginalized groups (KP+Bal = minorities + juveniles + disabled =182 d) Toal (KP+Bal) = 1211 Indicator 2.2: Number of persons disaggregated by sex & marginalized groups (minorities, juveniles and disabled persons) that are sensitized on legal aid. a) Women (KP+Bal.)= b) Men= c) Marginalized groups, (KP+Bal = minorities + juveniles + disabled = d) Total (KP +Bal)=</p>	<p>Action 2.2.1 d: Develop standardized registers for record-keeping and reporting by DRCs (where MPSs are located). (Act#2136)</p>		X	X		UNDP	EU	Contractual Services-Companies –72100	30,000
<p>a) Women (KP+Bal.)= b) Men= c) Marginalized groups, (KP+Bal = minorities + juveniles + disabled = d) Total (KP +Bal)=</p>	<p>Action 2.2.1 e: Monitoring citizens' use and satisfaction level with the DRC services. (Act#2137)</p>		X	X		UNDP	EU	Individual Consultants - 71300	20,000
<p>Baseline 2.2: a) Women (KP+Bal.)= 97734 b) Men (KP+Bal.)= 92806 c) Marginalized groups) (KP+Bal = minorities + juveniles + disabled =) Bal = minorities + juveniles + disabled =0)) = d) Total (KP +Bal)=190540. Target 2.2: a) Women (KP+Bal.)= 2000 b) Men (KP+Bal.)= 3000 c) Marginalized groups (KP+Bal = minorities + juveniles + disabled =1000 Toal (KP+Bal)=6000</p>	<p>Action 2.2.1 f: Development of training curriculum and training of DRCs (where MPSs are located). (Act#2135)</p>		X	X		UNDP	EU	Individual Consultants - 71300, Contractual Services-Companies – 72100	30,000
<p>Sub Total</p>									

									229,000	
Output 3: Justice and security services delivery improved in line with constitutional safeguards and State ratified international human rights standards										
<p>Indicator: 3.1 (IRRF2.2.3.1): Existence of strengthened institutions and systems supporting fulfilment of nationally and internationally ratified human rights obligations:</p> <p>a) Rule of law and justice b) human rights.</p> <p>Baseline 3.1: 0 a) Rule of law and justice = No (No SOPs for Virtual Courts (GBV Courts) of PHC) b) (No. of justice sector training manuals in which human rights are imbedded)</p> <p>Target: 3.1 a) Yes b) Yes (Policies and regulations developed and partially implemented)</p>	Activity Result 3.1.1: Capacity and efficiency of justice sector institutions enhanced to ensure effective people-centered services									
	Action 3.1.1. a: Provide infrastructure support, particularly solarization and construction of litigant sheds in ROL institutions in Merged Areas (Act#25)		X	X			UNDP	EU	Furniture & Equipment – 72200	10,000
	Action 3.1.1. b: Support PHC in establishment of Provincial Justice Committee (PJC) Secretariat at PHC through minor refurbishment and provision of IT equipment and furniture (Act#3161)	X	X	X			UNDP	EU	Furniture & Equipment – 72200	40,000
	Action 3.1.1. c: Establishment of 2 litigants waiting areas and provision of furniture, equipment and law libraries to 3 district courts and bars in KP and NMDs (Act#3173)	X	X	X			UNDP	EU	Construction services Non-UN (73200)	30,000
	Action 3.1.1.d. Provision of equipment, furniture and establishment of law libraries in 2 district courts of KP and NMDs (Act#3171).		X	X	X		UNDP	EU	Furniture & Equipment – 72200	42,000
	Action 3.1.1.e. Organize visits of justice sector stakeholders including judiciary, prosecution, law enforcement agencies, government officials, etc. to study the justice delivery particularly the use of technology of advance countries. (Act# 1114)		X	X			UNDP	EU	Training, Workshops and Confer –75700	40,000
	Action 3.1.1.f. Establish a delivery unit to oversee the implementation of RoL Roadmap in KP and NMDs (Act#1213)	X	X	X			UNDP	EU	Furniture & Equipment – 72200	20,000
	Action 3.1.1. g. Establishment of waiting areas for women litigants and bar rooms for female lawyers with basic facilities in 2 district courts. (Act#3211)		X	X	X		UNDP	EU	Civil Works and Furniture & Equipment – 72200	40,000
	Action 3.1.1.h. 3. Establish a Legal and Judicial Reforms Unit at LJCP (Act#1111)		X	X	X		UNDP	EU	Construction services Non-UN (73200) and Furniture & Equipment – 72200	25,000
	Action 3.1.1. i: Minor refurbishment, furniture and equipment support to	X	X	X	X		UNDP	EU	Furniture & Equipment – 72200	35,000

Prison Training Academy (Act#3142)								
Action 3.1.1. j: Logistic support to PTA in conducting 03 specialised trainings for the prisons staff (Act#3144)	X	X	X	X	UNDP	EU	Training,Workshops and Confer –75700, Individual Consultants – 71300	30,000
Action 3.1.1.k. Improve prisons' healthcare and basic facilities in five prisons of KP with minor refurbishment and provision of medical equipment's and furniture. (2 prison) (Act#3145)	X	X	X	X	UNDP	EU	Furniture, Equipment 72200	60,000
Action 3.1.1. l: Minor refurbishment and provision of basic facilities (drinking water, blanket, Hygiene Kit) to seven sub-jails in the NMDs. (2 prison in NMDs) (Act#3146)		x	X	X	UNDP	EU	Furniture, Equipment 72200	40,000
Action 3.1.1. m: Organize 02 trainings for the the Reclamation and Pprobation Directorate officers. (2 events) (Act#3153)		x	x		UNDP	EU	Training,Workshops and Confer –75700, Individual Consultants – 71300	20,000
Action 3.1.1.n: Construction of four agriculture training centers in four districts of KP/Merged Areas (Mohmand, Bajaur, Khyber, Torghar)	X	X	X	X	UNDP	INL (KP-ATC)	Construction services Non-UN (73200)	382,600
Action 3.1.1.o. Construction of Government vocational training center for women in Sadda, Kurram. Construction of Hostel and refurbishment at vocational training center Bajaur	x	x	x	X	UNDP	INL (KP-TEVTA)	Contractual Services-Companies –72100	213,077
Action 3.1.1. p: Construction of five Police Stations in five districts of the Merged Areas (Act#25)	X	X	X	X	UNDP	GOJ (NMDs)	Construction services Non-UN (73200)	1,164,884
Action 3.1.1. q: Extension/construction of additional living facilities of Police Training Center Saryab Quetta (Act#27)	x	x	X	X	UNDP	INL (QTA-PTC)	Construction services Non-UN (73200), Individual Consultants – 71300	1,110,273
Action 3.1.1. r: Construction of Joint Police Training Center (JPTC) Phase II at Nowshera (Act#26)	x	x	x	X	UNDP	INL (KP-JPTC)	Construction services Non-UN (73200), Individual Consultants – 71300	25,000
Action 3.1.1.s: 02 ToTs for 50 police personnel from MMDs (Act#25)			X	X	UNDP	GOJ (NMDs)	Training, Workshops and Confer – 75700, Individual Consultants – 71300	32,000

Action 3.1.1. t: Construction /extension of Anti Narcotics Force Training Academy Islamabad (Act#30)	X	X	X	X	UNDP	INL (ISB ANF-A)	Construction services Non-UN (73200)	336,165
Action 3.1.1.u: Improve functionality of the Directorate of Public Relations at Central Police Office (CPO) Peshawar to improve visibility and communication, build trust and better respond to public complaints through refurbishment and provision of equipment and furniture. (ACT#3111)		X	X	X	UNDP	EU	Civil Works / Furniture & equipment	50,000
Action 3.1.1.v: Operationalize Softwares For Automation of KP Police (Act#3121)	X	X	X	X	UNDP	EU	Contractual Services-Companies –72100	150,000
Action 3.1.1.w: Support in minor refurbishment of training and living areas of KP Police Training Centre (Act#3131)		X	X	X	UNDP	EU	Civil Works and Furniture & Equipment – 72200	40,000
Action 3.1.1. x: Training of KP personnel on software and data entry. (Act#3123)	X	X	X	X	UNDP	EU	Contractual Services-Companies –72100	25,000
Action 3.1.1.y: Support KP police training center in computer-based training (digital classrooms) (Act#3132)		X	X	X	UNDP	EU	Civil Works and Furniture & Equipment – 72200	40,000
Action 3.1.1.z: Provision of IT equipment and purchase of licence software for AFA Islamabad				X	UNDP	INL (ANFA)	Furniture & Equipment – 72200	10,000
Action 3.3.1. z1: Support construction of female personnel hostel of Anti Narcotics Force in Islamabad (Act#28)	X	X	X	X	UNDP	INL (ISB-ANF)	Construction services Non-UN 73200	40,000
			X	X	UNDP	INL (ISB-ANF)	Furniture & Equipment – 72200	20,000
Action 3.1.1.z2: Training of 600 police personnel from NMDs. (Act#3135)	X	X	X	X	UNDP	EU	Contractual Services - Companies - 72100	100,000
Action 3.1.1.Z3: Development of a training evaluation system for the KP Police schools. (Act#3133)	X	X	X	X	UNDP	EU	Contractual Services - Companies - 72100	75,000
Action 3.1.1.z4: Connect the training evaluation system with the KP police software. (Act#3134)	X	X	X	X	UNDP	EU	Contractual Services - Companies - 72100	24,000
Action 3.1.1.Z5: Provision of technical support to KP Government for preparation of master plan and detail design of FSL		X	X		UNDP	Gov. of KP (Funds Awaited)	Individual Consultants - 71300	10,000
Action 3.1.1.z6: Provision of technical assistance on FSL Peshawar to			X	X	UNDP	Gov. of KP (Funds)	Individual Consultants - 71300	15,000

Indicator 3.2: No of judges trained disaggregated by gender
a) KP: Men=350, Women=150, Total=500

b) Bal.: Men=255, Women=45, Total=300	Government of KP by engaging international forensic expert						Awaited)		
	Baseline 3.2: a) KP: Men=1169, Women=390 Total=1559 b) Bal: Men = 0, Women = 0	Action 3.1.1.z7: Hire a national consultant/expert for coordination with Government Departments and technical assistance to Home Department on establishment of a forensic Science Laboratory in Peshawar		x	x	X	UNDP	Gov. of KP (Funds Awaited)	Individual Consultants - 71300
Target 3.2: a) KP: Men=21, Women=04 Total=25 b) Bal: Men=40, Women=10, Total=50 b) GB: Men= Women= Total= c) Sindh=Punjab=AJK=TBD	Action 3.1.1.z8: Construction of the KP Prosecution Academy in Peshawar (Act#17)	x	x	x	X	UNDP	INL (KP-PA)	Construction services Non-UN 73200	10,000
	Activity Result 3.2.1: Capacity of Judges and court staff enhanced through specialized trainings								
Indicator 3.3: No of court staff trained disaggregated by gender. a) KP: Men=665, Women=35, Total=700, b) Bal.: Men=285, Women=15, Total=300	Action 3.2.1. a: Strengthen the KP Judicial Academy through provision of IT equipment and support the academy to conduct 01 training of Judges on specialized subjects. (Act#3174)	X	X	X	X	UNDP	USAID	Training, Workshops and Confer – 75700	20,000
		X	X	X	X	UNDP	EU	Training, Workshops and Confer – 75700	20,000
	Action 3.2.1. b: Organize orientation sessions for the court staff, law clerks on GBV at KPJA. (Act#3214)		X	X		UNDP	EU	Training, Workshops and Confer – 75700	16,000
	Action 3.2.1. c. Development of 01 training manual and conducting 02 trainings on mediation, referrals and reporting mechanisms at Balochistan Judicial Academy		X	X	X	UNDP	EU	Training, Workshops and Confer – 75700	26,000
	Activity Result 3.3.1: Women participation in legal profession increased								
Baseline 3.3: a) KP: Men=424, Women=0 Total=424 b) Bal.: Men=0, Women=0, Total=0	Action 3.3.1.a:Provision of 20 scholarships and stipends to women law students and women lawyers from NMD's	X				KPBC	USAID	Training, Workshops and Confer – 75700	15,000
Target 3.3: a) KP: Men=23, Women=02 = Total=25 b) Bal.: Men=0 Women=0 = Total=0									
Sub Total:									4,406,999
Project Outputs Total									4,789,449
Project Management									
Programme Component (Technical Cost)									
UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	EU	Staff Salaries - 61300	803,304

UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	USAID	Staff Salaries - 71400	114,100
UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	EU	Staff Salaries - 71400	306,174
UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	INL (ANFA)	Staff Salaries - 71400	10,000
UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	INL (ANFA)	Staff Salaries - 71400	47,008
UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	INL (QTA-PTC)	Staff Salaries - 61300	10,000
UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	INL (KP-ATC)	Staff Salaries - 71400	47,890
UNDP Contract Staff - DPC	UNDP Contract Staff - DPC	X	X	X	X	UNDP	INL (KP-ATC)	Miscellaneous Expenses - 74500	6,870
UNDP Contract Staff - DPC	UNDP Contract Staff - DPC	X	X	X	X	UNDP	INL (ISB ANF-A)	Staff Mgmt Costs - 64300	13,980
UNDP Contract Staff - DPC	UNDP Contract Staff - DPC	X	X	X	X	UNDP	INL (ANFA)	Staff Mgmt Costs - 64300	13,740
UNDP Contract Staff - DPC	UNDP Contract Staff - DPC	X	X	X	X	UNDP	GOJ (NMDs)	Staff Mgmt Costs - 64300	24,924
Operational Cost									
UNDP Contract Staff	Staff Salaries	X	X	X	X	UNDP	GOJ (NMDs)	Staff Salaries - 71400	133,000
Operational Cost	Rent & Maintenance	X	X	X	X	UNDP	USAID	Rental & Maintenance-Premises - 73100	73,266
Operational Cost	Rent & Maintenance	X	X	X	X	UNDP	EU	Rental & Maintenance-Premises - 73100	119,724
Operational Cost	Furniture & Equipment	X	X	X	X	UNDP	EU	Furniture & Equipment	18,746
Operational Cost	Rent & Maintenance	X	X	X	X	UNDP	INL (ANFA)	Rental & Maintenance-Premises - 73100	10,000
Operational Cost	Rent & Maintenance	X	X	X	X	UNDP	INL (ISB ANF-A)	Rental & Maintenance-Premises - 73100	5,000
Operational Cost	Rent & Maintenance	X	X	X	X	UNDP	INL (QTA-PTC)	Rental & Maintenance-Premises - 73100	5,000
Operational Cost	Rent & Maintenance	X	X	X	X	UNDP	INL (KP-ATC)	Rental & Maintenance-Premises - 73100	18,000
Operational Cost	Rent & Maintenance	X	X	X	X	UNDP	GOJ (NMDs)	Rental & Maintenance-Premises - 73100	54,000
UN Women Pass-through grant under EU Joint-Programme	UN Women Pass-through grant	X	X	X	X	UN Women	EU	Staff Salaries - 71400	828,108
Sub Total									2,662,834
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (KP-	Facilities &	

							JPTC)	Administration - 75100	2,000
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (KP-PA)	Facilities & Administration - 75100	800
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (ISB-ANF)	Facilities & Administration - 75100	5,440
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (ISB-ANF-A)	Facilities & Administration - 75100	28,412
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (QTA-PTC)	Facilities & Administration - 75100	90,022
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (KP-ATC)	Facilities & Administration - 75100	36,429
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (KP-TEVTA)	Facilities & Administration - 75100	17,846
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	INL (ANFA)	Facilities & Administration - 75100	8,860
GMS (7%)	Facilities & Administration	X	X	X	X	UNDP	EU	Facilities & Administration - 75100	176,078
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	GOJ (NMDs)	Facilities & Administration - 75100	112,705
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	USAID	Facilities & Administration - 75100	22,989
GMS (8%)	Facilities & Administration	X	X	X	X	UNDP	Gov. of KP (Funds Awaited)	Facilities & Administration - 75100	1,200
Sub Total									504,781
PMU Cost - Sub total									3,165,615
TOTAL									7,955,064

II. Monitoring plan 2022

Project ID: 00061652 Project Title: Supporting Rule of Law for Peaceful, Just and Inclusive Societies in Pakistan (Amn-o-Insaf)

Expected Results (Outcomes & Outputs)	Indicators	Baseline	Targets	Data Collection Plan			
				Source/Method of Collection	Schedule/Frequency	Responsible Staff	Risks and Assumptions
CPD Outcome: Increased effectiveness and accountability of governance mechanisms	Indicator 9.1: Government effectiveness, rule of law and control of corruption as measured by World Bank's 'Worldwide Governance Indicators'	Baseline 9.1 (2022): World Bank, Worldwide Governance Indicators' Estimate of governance (2016): Government effectiveness: -0.63 Rule of Law: -0.82	Target 9.1 (2022): World Bank, Worldwide Governance Indicators' Estimate of governance (2022): Government effectiveness: -0.36 Rule of Law: -0.67				
CPD Output: Strengthened functioning, financing and institutional capacities facilitate	IRRF 2.2.3.2: Number of people of who have access to justice, disaggregated by sex and marginalised groups: a) male = b) female =	Baseline: a) Men = 18,000 b) Women = 8,900 c) Marginalized = 0 d) Total = 26,900	Target (2022): a) Men = 2,279 b) Women = 1,755 c) Marginalized = 606 c) Total = 4,640	Annual Progress Reports	Annually	M&E staff	1) Security and Covid-19 Situation in the country is feasible for project implementation 2) Consensus amongst stakeholders

<p>access to justice and improve redress mechanisms by the rule of law institutions.</p>	<p>c) marginalised = d) Total =</p>						
<p>Project Output 1: Policy, legal and regulatory framework strengthened to ensure affordable, equitable, timely and accessible delivery of justice</p>	<p>Indicator 1.1: Number of gender-sensitive laws, rules and standard operating procedures are drafted/amended .</p>	<p>Baseline 1.1: 0</p>	<p>Target 1.1: 5 [Desc: a) Revision of DLEC Rules, 2021 b) Development of Rules Under Section 89-A of Civil Procedure Code, c) Developing rules under ADR Act, d) Developing rules under Civil Administration Act e) Development of rules for DRCs under KP Police Act 2017]</p>	<p>Progress report, Manuals/SOPs, Roadmap, assessments reports</p>	<p>Quarterly</p>	<p>M&E Staff</p>	<p>Security and Covid-19 situation remains stable. Due to better coordination with the government and security agencies NOCs are processed and received timely</p>

<p>Project Output 2: Increased access to justice through formal and informal justice mechanisms particularly for women, minorities, juveniles and disabled people.</p>	<p>Indicator 2.1: (IRRF 2.2.3.2): Number of people of who have access to justice disaggregated by sex and marginalised groups: Formal mechanism: a) Men (KP + Bal.) = b) Women (KP + Bal.) = c) Marginalised (minorities+juveniles +disabled) (KP + Bal.)= d) Total (KP + Bal.) =</p> <p>Informal mechanism: a) Men (KP + Bal.)= b) Women (KP + Bal.)= c) Marginalised (minorities+juveniles +disabled) (KP + Bal.) = d) Total (KP + Bal.) =</p>	<p>Baseline 2.1:</p> <p>Formal Mechanism: a) Men (KP+Bal) = 18000 b) Women (KP+Bal) =8900 c) Marginalised (minorities+juveniles + disabled) (KP+Bal)= 0 d) Total (KP+Bal) = 0</p> <p>Informal Mechanism: a) Men (KP+Bal)=0 b) Women (KP+Bal) = 0 c) Marginalised (minorities+juveniles + disabled) (KP+Bal)= 0 d) Total (KP+Bal) = 26900</p>	<p>Target: 2.1:</p> <p>a) Men (KP+ Bal.) = 2,279 b) Women (KP + Bal.) = 1,755 c) Marginalized (KP + Bal.) = 606 c) Total (KP + Bal) = 4,640</p>	<p>Progress report, LOA with Bar Councils, ICE materials, training report,</p>	<p>Quarterly</p>	<p>M&E Staff</p>	<p>Security and Covid-19 situation remains stable. Due to better coordination with the government and security agencies NOCs are processed and received timely Better donors and government coordination at highest forums reduce chances of duplication</p>
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	<p>Indicator 2.2: Number of person disaggregated by sex & marginalized groups (minorities, juveniles and disabled persons) that are sensitized on legal aid</p> <p>a) Women (KP+Bal.) = b) Men (KP + Bal.) = c) Marginalized groups (Minorities + juveniles + disabled) (KP + Bal.) = d) Total (KP + Bal) =</p>	<p>Baseline: 2.2:</p> <p>a) Women (KP+Bal.) = 97734 b) Men (KP+Bal.) = 92806 c) Marginalized groups (Minorities + juveniles + disabled) (KP + Bal.) = 0 d) Total (KP + Bal.)=190540</p>	<p>Target: 2.2:</p> <p>a) Women (KP+Bal.)= 2000 b) Men (KP+Bal.)= 3000 c) Marginalized groups (KP+Bal = minorities + juveniles + disabled = 1000 Toal (KP+Bal)=6000</p>	<p>Progress report, training report, pictures, monitoring visit reports,</p>	<p>Quarterly</p>	<p>M&E Staff</p>	
<p>Project Output 3: Justice and security services delivery improved in line with constitutional</p>	<p>Indicator: 3.1: (IRRF2.2.3.1): Existence of strengthened institutions and systems supporting fulfilment of nationally and internationally ratified human rights obligations:</p>	<p>Baseline 3.1:</p> <p>a) No b) No</p>	<p>Target: 3.1:</p> <p>a) Yes b) Yes (Policies and regulations developed and partially implemented)</p>	<p>Progress report, training report, pictures, monitoring visit reports,</p>	<p>Quarterly</p>	<p>M&E Staff</p>	<p>Security and Covid-19 situation remains stable. Due to better coordination with the government and security agencies Weather</p>

safeguards and State ratified international human rights standards	a) Rule of law and justice b) human rights.						condition remains normal
	Indicator 3.2: No of judges trained disaggregated by gender: a) KP: Men = 350, Women =150, Total = 500 b) Bal.: Men =255, Women = 45, Total =300	Baseline: 3.2: a) KP: Men =1169, Women =390 Total=1559 b) Bal. Men = 0, Women = 0, Total = 0	Target: 3.2: a) KP: Men=21, Women=04 Total=25 b) Bal: Men=40, Women=10, Total=50 b) GB: Men= Women= Total= c) Sindh=Punjab=AJK= TBD	Progress report, training report, pictures, list of participants	Quarterly	M&E Staff	Security and Covid-19 situation remains stable. Due to better coordination with the government and security agencies Weather condition remains normal
	Indicator: 3.3: No of court staff trained disaggregated by gender. a) KP: Men = 665, Women =35, Total = 700 b) Bal.: Men = 285, Women = 15, Total = 300	Baseline: 3.3: a) KP: Men = 424, Women = 0, Total = 424 b) Bal.: Men = 0, Women = 0, Total = 0	Target: 3.3: a) KP: Men=23, Women=02 = Total=25 b) Bal.: Men=0 Women=0 = Total=0	Progress report, training report, pictures, list of participants	Quarterly	M&E Staff	Security and Covid-19 situation remains stable. Due to better coordination with the government and security agencies Weather condition remains normal

I. Recruitment plan: 2022

Project ID: 00061652 Project Title: Supporting Rule of Law for Peaceful, Just and Inclusive Societies in Pakistan (Amn-o-Insaf)

#	Post Title	National / International	level of post	Proforma cost per year (US\$)	Responsible Party (UNDP/EAD/IP/PMU etc)	Contract Modality (TA/FTA/SC /NIMU/Govt)	Reporting to Supervisor	Duty Station	Contract Start Date	Contract End Date	Create Date
1	Manager Infrastructure	National	NPSA-10	46,870	UNDP	SC	Programme Manager	Islamabad	01-03-22	30-6-24	
2	Law Enforcement Specialist	National	NPSA-9	38,952	UNDP	SC	Programme Specialist	Peshawar	01-03-22	30-6-25	
3	Digital Services & Automation Expert	National	NPSA-9	38,952	UNDP	SC	Manager Operations	Peshawar	01-03-22	30-6-25	

II. Procurement Plan 2022

(Include all local and international procurements valued at or above \$ 2,500 envisaged in AWP 2121 – including goods, assets, services and works)

Project ID: _00061652 Project Title: _ Supporting Rule of Law for Peaceful, Just and Inclusive Societies in Pakistan (Amn-o-Insaf)

S.No	Description	Type (good, service, works)	Estimated Budget (\$)	Responsible party (UNDP/EAD/IP/PMU etc.)	Invitation Type (EFP, RFA, ITB, etc.)	Announcement Target Date	Evaluation Target Date	Committee Review (CAP, RACP, etc.)	Committee Review Target Date	Contract Start Date	Contract End Date	Responsible person
1.	Action 1.1.1. a: Technical support provided to KP Government in drafting/revising laws (e.g. rules under the ADR Act, rules under Civil Administration Act) for KP and the Merged Areas (Act#2212)	Services	15,000	UNDP	IC Notice	5-Apr-22	30-Apr-22	N/A	N/A	5-May-22	06-Aug-22	Court Specialist
2.	Action 1.1.1.b: IC to Organize orientations /workshops on ANF gender and advocacy strategy (Act#28)	Services	8,000	UNDP	IC Notice	5-Feb-22	2-Mar-22	N/A	N/A	5-Mar-22	4-Jul-22	ADR Specialist
3.	Action 1.1.1.c: Engage consultants for TNA and curriculum development at ANFA	Services	20,000	UNDP	IC Notice	5-Oct-22	25-Oct-22	N/A	N/A	15-Mar-22	14-Jul-22	Police Coordination Officer
4.	Action 1.1.1.e: Revise the KP Rule of Law Roadmap and develop a chapter of the roadmap for the	Services	18,750	UNDP	IC Notice	5-Apr-22	30-Apr-22	N/A	N/A	5-May-22	06-Aug-22	Court Specialist

	NMDs. (Act#1211)											
5.	Action 1.1.1.f: Develop sectoral strategies, implementation plans and measurable gender-responsive performance indicators under the Roadmap. (Act#1212)	Services	15,000	UNDP	IC Notice	5-Apr-22	30-Apr-22	N/A	N/A	5-May 22	06-Aug-22	Court Specialist
6.	Action 1.1.1. j: Development of Curriculum on entrepreneurship and setting up business	Services	10,000	UNDP	IC Notice	5-Apr-22	30-Apr-22	N/A	N/A	5-May 22	06-Aug-22	Legal Aid Officer
7.	Action 1.1.1 l. Support Balochistan High Court (BHC) in development of court-annexed mediation rules under Section 89-A Civil Procedure Code for ADR Centres. (Act#2122)	Services	4,000	UNDP	IC Notice	5-Oct-22	25-Oct-22	N/A	N/A	15-Mar-22	14-Jul-22	Court Specialist
8.	Action 2.2.1 c: Develop and roll-out awareness & advocacy strategy and communication tools. (Act#2313)	Services	10,000	UNDP	IC Notice	5-Jan-22	25-Jan-22	N/A	N/A	01-Feb-22	31-June-22	Communication Officer
9.	Action 2.2.1 e: Monitoring citizens' use and satisfaction level with the DRC services. (Act#2137)	Services	20,000	UNDP	IC Notice	5-Apr-22	30-Apr-22	N/A	N/A	5-May 22	06-Aug-22	ADR Specialist
10.	Action 2.2.1 f: Support development of training curriculum and training of DRCs (where MPSs are	Services	30,000	UNDP	IC Notice	5-Apr-22	30-Apr-22	N/A	N/A	5-May 22	06-Aug-22	ADR Specialist

	located). (Act#2135)											
11.	Action 3.1.1. a: Provide infrastructure support, particularly solarization and construction of litigant sheds in ROL institutions in Merged Areas (Act#25)	Goods	10,000	UNDP	RFQ	02-Mar-22	30-Mar-22	N/A	N/A	5-Apr-22	04-May-22	ADR Specialist
12.	Action 3.1.1. b: Support PHC in establishment of Provincial Justice Committee (PJC) Secretariat at PHC (Act#3161)	Goods	40,000	UNDP	RFQ	20-Jan-22	15-Feb-22	N/A	N/A	20-Feb-22	19-Apr-22	Court Specialist
13.	Action 3.1.1. c: Establishment of 2 litigants waiting areas and provision of furniture, equipment and law libraries to 3 district courts and bars in KP and NMDs (Act#3173)	civil Works	30,000	UNDP	RFQ	20-Jan-22	15-Feb-22	N/A	N/A	20-Feb-22	19-Apr-22	Court Specialist
14.	Action 3.1.1.d. Minor refurbishment in 2 district courts of KP and NMDs (Act#3171).	Goods	42,000	UNDP	RFQ	20-Apr-22	15-May-22	N/A	N/A	20-May-22	19-Jul-22	Court Specialist
15.	Action 3.1.1.f. Establish a delivery unit to oversee the implementation of RoL Roadmap in KP and NMDs(Act#1213)	Goods	20,000	UNDP	RFQ	20-Jan-22	15-Feb-22	N/A	N/A	20-Feb-22	19-Apr-22	ADR Specialist
16.	Action 3.1.1. g. Support PHC to establish waiting areas for women	Goods	40,000	UNDP	RFQ	20-Apr-22	15-May-22	N/A	N/A	20-May-22	19-Jul-22	Court Specialist

	litigants and bar rooms for female lawyers with basic facilities in 2 district courts.(Act#3211)											
17.	Action 3.1.1.h. 3. Support LJCP to establish a Legal and Judicial Reforms Unit at LJCP (Act#1111)	Goods	25,000	UNDP	RFQ	20-Apr-22	15-May-22	N/A	N/A	20-May 22	19-Jul-22	Court Specialist
18.	Action 3.1.1. j: Minor refurbishment, furniture and equipment support to Prison Training Academy (Act#3142)	Goods	35,000	UNDP	RFQ	20-Jan-22	15-Feb-22	N/A	N/A	20-Feb 22	19-Jul-22	Prosecution Specialist
19.	Action 3.1.1.i. Improve prisons' healthcare and basic facilities in five prisons in KP. (2 prison) (Act#3145)	Goods	60,000	UNDP	RFQ	20-Jan-22	15-Feb-22	N/A	N/A	20-Feb 22	19-Jul-22	Prosecution Specialist
20.	Action 3.1.1. m: Minor refurbishment and provision of basic facilities to seven sub-jails in the NMDs. (2 prison in NMDs) (Act#3146)	Goods	40,000	UNDP	RFQ	20-Apr-22	15-May-22	N/A	N/A	20-May 22	19-Jul-22	Prosecution Specialist
21.	Action 3.1.1.p. Construction of Government vocational training center for women in Sadda, Kurram. Construction of Hostel and refurbishment at vocational training center Bajaur	Civil works	213,077	UNDP	ITB	20-Mar-22	25-Apr-22	RACP	28-Apr-22	05-May 22	04-May-23	Engineer Specialist
22.	Action 3.1.1. u:	Civil	336,165	UNDP	ITB	20-Mar-22	25-Apr-22	RACP	28-Apr-22	05-May 22	04-May-23	Engineer Specialist

	Construction /extension of Anti Narcotics Force Training Academy Islamabad (Act#30)	works										
23.	Action 3.1.1.v Improve functionality of the Directorate of Public Relations at Central Police Office (CPO) Peshawar to improve visibility and communication, build trust and better respond to public complaints. (ACT#3111)	Goods	50,000	UNDP	RFQ	20-Apr-22	15-May-22	N/A	N/A	20-May 22	19-Jul-22	Prosecution Specialist
24.	Action 3.1.1.w: Operationalize Softwares For Automation of KP Police (Act#3121)	Services	150,000	UNDP	RFP	20-Jan-22	15-Feb-22	CAP	20-Feb-22	25-Feb 22	24-Aug-22	ADR Specialist
25.	Action 3.1.1.x.: Support in minor refurbishment of training and living areas of KP Police Training Centre (Act#3131)	Civil Works	40,000	UNDP	RFQ	20-Apr-22	15-May-22	N/A	N/A	20-May 22	19-Jul-22	Engineer Specialist
26.	Action 3.1.1.z: Support KP police training center in computer-based training (digital classrooms) (Act#3132)	Goods	40,000	UNDP	RFQ	20-Jan-22	15-Feb-22	N/A	N/A	25-Feb 22	24-Aug-22	ADR Specialist
27.	Action 3.1.1.z1 Provision of IT equipment and purchase of liscence software for AFA	Goods	10,000	UNDP	RFQ	5-Oct-22	25-Oct-22	N/A	N/A	15-Mar-22	14-Jul-22	ADR Specialist

	Islamabad											
28.	Action 3.3.1. z2: Support construction of female personnel hostel of Anti Narcotics Force in Islamabad (Act#28)	Goods	20,000	UNDP	RFQ	5-Jul-22	25-Jul-22	N/A	N/A	28-Jul-22	27-Sept-22	ADR Specialist
29.	Action 3.1.1.Z4: Development of a training evaluation system for the KP Police schools. (Act#3133)	Services	75,000	UNDP	RFP	10-Jan-22	5-Feb-22	N/A	N/A	10-Feb-22	09-Oct-22	ADR Specialist
30.	Action 3.1.1.z5: Connect the training evaluation system with the KP police software. (Act#3134)	Services	24,000	UNDP	RFP	20-Jan-22	15-Feb-22	N/A	N/A	25-Feb-22	24-Aug-22	ADR Specialist
31.	Action 3.1.1.Z6: Engage consultants to provided technical support to KP Government for preparation of master plan and detail design of FSL	Services	10,000	UNDP	IC Notice	05-Apr-22	25-Apr-22	N/A	N/A	28-Apr-22	27-Aug-22	Court and ADR Specialists
32.	Action 3.1.1.z7: Engage international forensic expert to provide technical assistance on FSL Peshawar to Government of KP	Services	15,000	UNDP	IC Notice	05-Sept-22	28-Sept-22	N/A	N/A	05-Oct-22	04-Dec-22	Court and ADR Specialists
33.	Action 3.1.1.z.8: Enage national expert/resource person for forensics and coordination	Services	5,000	UNDP	IC Notice	05-Aug-22	25-Aug-22	N/A	N/A	27-Aug-22	04-Dec-22	Court and ADR Specialists
34.	Furniture & Equipment for AOI	Goods	18,746	UNDP	RFQ	10-Jan-22	02-Feb-22	N/A	N/A	04-Feb-22	03-Mar-22	Manager Operations

	Project												
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III. Management Arrangements:

In line with the lessons and results of the first phase, Direct Implementation Modality (DIM) will continue to be the implementation modality requiring adaptability and swift operations, while ensuring strong and regular coordination and partnership with the government, rule of law, justice and security institutions and other stakeholders. Direct Implementation Modality is subject to the programmatic and operational policies of UNDP including audit and investigation. The approximate budgetary provision for the annual or periodical audits throughout the implementation phase is part of the Programme total budget.

A Provincial Programme Management structure will be put in place. Provincial Programme Steering Committees (PPSCs) will be established in each of the participating Provinces to regularly monitor Provincial progress. Development partners will be invited to attend.

UNDP will convene meetings at provincial level for coordination, to monitor progress, capture lessons learned and make the required changes to strategy design, focus and activities to achieve the main objectives within the given timeframe. The Additional Chief Secretary/Chair of the Planning and Development will be invited to co-chair this committee together with UNDP. The PPSC will be comprised of representatives of the rule of law and justice institutions, government line departments, donor agencies and co-chaired by the Additional Chief Secretary of respective province and UNDP Resident Representative. The Advisory Board will be constituted comprised of renown experts in rule of law, justice, human rights and gender in Pakistan and the region. The Advisory Board will provide strategic advice, guidance and directions to the Programme in critical and complex areas.

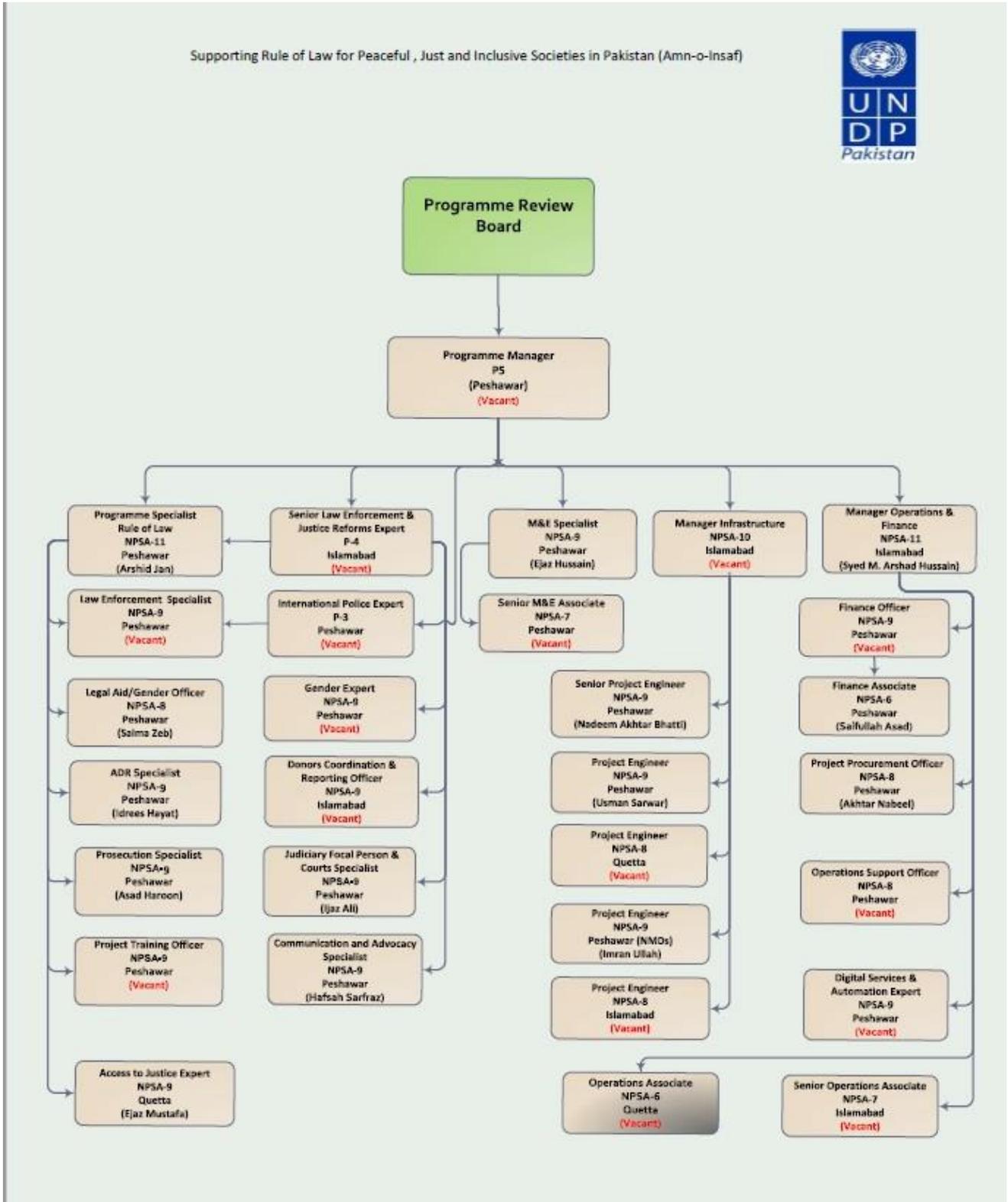
Programme Management: The Programme Management team (led by the Programme Manager and overseen by the Assistant Resident Representative, Democratic Governance Unit of UNDP Pakistan) is responsible for implementing the recommendations of the Programme Steering Committee, preparing and implementing the Annual Work Plan and periodic progress reports. The Programme Manager has the responsibility to report regularly on this progress to UNDP and the programme stakeholders. The UNDP Programme Officer ensures quality assurance. Additionally, on a quarterly basis the Programme Manager is required to prepare a Quarterly Progress Review which is discussed within the relevant programme unit to monitor progress, discuss risks and challenges and take remedial action. The programme will have a dedicated Monitoring Officer to ensure that activities are being carried out as agreed in the Annual Work Plan. The Programme Manager will manage all contracts with third parties, maintain communication with them and follow-up on their reporting requirements as per the overall monitoring framework.

According to UNDP policy, direct project costs and implementation support services will be part of the programme budget which will cover a proportionate percentage share of the UNDP Pakistan administration costs, e.g. finance, procurement and human resource, use of premises, security and management. Also, as per policy, a General Management Support (GMS) costs will also be applied. The GMS represents costs to the organization that are not directly attributable to specific projects or services but are necessary to fund the corporate structures, management and oversight costs of the organization. These costs are recovered by charging a cost recovery rate, known as General Management Support fee. As of the 1st of January 2014, the cost recovery rate for GMS for third-party cost sharing was raised to a minimum of 8%. Different rates are applicable to Government cost-sharing agreements (3-5%).

As the strong partnership is key to success, achieving optimal results, and sustainability of interventions. In order to develop strong linkages with judiciary, law enforcement agencies, prosecution, bar, home and law departments, the technical team comprised by experienced professional expert long-term national team and short-term international experts will be stationed at UNDP offices across Pakistan.

Diagram 3: Programme Organogram

Supporting Rule of Law for Peaceful , Just and Inclusive Societies in Pakistan (Amn-o-Insaf)



VI. Planning, Monitoring and Reporting 2022

The project will follow the following planning, monitoring and reporting cycle during the year. *As necessary, add the target dates monitoring visits, spot checks, evaluations and other missions by donors or other stakeholders.*

Planning 2022 & Reporting 2021		
Timeline / Target Date	Activity	Primary Responsibility
Annual Progress Reports 2021		
January 17, 2022	Submit project final draft of Annual Progress Reports 2021 to MSU	
January 31, 2022	Finalization of Annual Progress Reports 2021	MSU/Senior management
Dec 2021	ROAR 2021 inputs from projects	Programme Units/Projects
January 01, 2022	Preparation of HACT Audit for FY2021	MSU/Programme Unit
January 14, 2022	Finalization of HACT Audit 2021 Plan	MSU
	Project Monitoring Visits meeting	Project Manager
	Project Evaluation	MSU
	Project Steering Committee	Project Manager
Quarter Progress Reports	Q1: Monday, April 11, 2022 Q2: Monday, July 11, 2022 Q3: Monday, October 10, 2022	Programme Unit/project Manager
Donor Progress Reports	Q1: 30 March, 2022 Q2: 30 June, 2022 Q3: 30 October, 2022	Programme Unit/project Manager
Preparation of AWP 2023	November, 2022	MSU/ Programme Unit/project Manager
Compilation of Result Oriented Analysis Reports 2022	Mini-ROAR: August 2022 Final ROAR: November 2022	MSU/ Programme Unit/project Manager

IV. Legal Context

The project document shall be the instrument envisaged and defined in the Supplemental Provisions to the Project Document, attached hereto and forming an integral part hereof, as "the Project Document".

This project will be implemented by UNDP ("Implementing Partner") in accordance with its financial regulations, rules, practices and procedures only to the extent that they do not contravene the principles of the Financial Regulations and Rules of UNDP. Where the financial governance of an Implementing Partner does not provide the required guidance to ensure best value for money, fairness, integrity, transparency, and effective international competition, the financial governance of UNDP shall apply.

V. ANNEXES

- Annex 1: Signed Project Document Amn-o-Insaf
- Annex 2: Cost sharing agreements signed with donors/government INL, USAID and EU
- Annex 3: Agreements between the Implementing Partner and Responsible Parties (Government entities, NGOs, etc)



VI. OFFLINE RISK LOG

Project Title: Supporting Rule of Law for Peaceful, Just and Inclusive Societies in Pakistan (<i>Amn-o-Insaf</i>)					Award ID: 00061652		Date: 15.11. 2021		
#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Management response	Owner	Submitted, updated by	Last Update	Status
1	If military operations and violence in, Khyber Pakhtunkhwa, Balochistan, Sindh and Gilgit Baltistan continues, then it can effect the programme interventions as planned.	October 2017	Political Safety and Security	It should be possible to carry out the programmes as planned., making adjustments as needed P = 4 I = 5	The Programme will use its strong linkages with the Government, security institutions and rule of law institutions to ensure timely implementation.	PMU	M&E Staff	October 2020	Ongoing

2	If there is lack of political/government will in extending KP rule of law institutions and justice systems to newly merged areas, and opposition groups protest the policy actions of government for the newly merged areas, then project would be unable to deliver on its	October 2017	Operational Organizational Political Regulatory Strategic	Project would be unable to deliver on its committed outputs regarding the training and capacity building initiatives for rule of law and Justice sector institutions P = 1 I = 3	Technical support will be provided to the concerned institutions and government line departments in preparation of implementation plans and strategies to remove bottlenecks.	PMU	M&E Staff	October 2020	Ongoing
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	committed outputs regarding the training and capacity building initiatives for rule of law and Justice sector institutions								
3	If sensitivity to work on thematic areas, e.g. gender and human rights prevails, then the smooth implementation of the project will be	October 2016	Social and Environmental Operational Organizational	Gender and human rights will remain sensitive and challenging to implement and very likely affect the smooth implementation. P = 3 I = 4	The Programme has gained sufficient experience to implement themes like gender and human rights in conservative, male-dominated and communities with low literacy rate. The Programme will develop a detail strategy to coup with this challenge	PMU	M&E Staff	October 2020	Ongoing

	effected								
4	IF the political uncertainty prevails in the country, then smooth implementation of the project will be effected	October 2015	Social and Environmental Operational Political Strategic	After victory in general elections 2018, PTI was able to form governments in central and three provinces but except Khyber Pakhtunkhwa, in all three jurisdictions, the governments were formed with support of coalition partners. However, due to continued tussle between the ruling party and major oppositions, the political scenario can change any time P = 4 I = 5	The Programme using its past experience and good offices of the UNDP country office and UN RC office build partnership with the newly elected governments.	NA	M&E Staff	October 2020	Ongoing
5	If political, ethnic and	October	Operational	Capacity to carry out activities	Prioritize working with GoP institutions to	NA	M&E Staff	October 2020	Ongoing

	religious interests in the provinces regard the programme as undesirable, smooth implementation of the project will be affected as planned	2018	Political	affected because they are exposed to harassment, threats, violence. P = 4 I = 3	ensure legitimacy, respect, acceptability and influence. Non-governmental partners having strong local socio-cultural roots and recognition should be selected for implementation, where appropriate. Regular monitoring and low-profile strategy of working through respected Pakistani institutions. Prioritize safety and protection issues, including safety awareness trainings				
6	If posting and transfer of the Government officials and head of institutions	October 2018	Operational Organizational	Posting and transfers of the government officials and heads of institution will be continuing process which have impact on the smooth	Regular follow up and coordination at various levels will be maintained to keep abreast with this type of situation	NA	M&E Staff	October 2020	Ongoing

	continues, then it can effect the coordination with Government stakeholders and ultimately effects smooth implementation			implementation. P = 4 I = 3					
7	If there is insufficient government institutional capacity, then it can reduce the effectiveness of project interventions to get planned results	October 2018	Strategic Organizational	Reduced effectiveness P = 4 I = 4	<ul style="list-style-type: none"> • Criteria for partner selection • Respected, experienced, robust structures, good management, capacity to monitor impact activities • Strengthen partners' organizational capacity and agree on common protocol Provide robust technical assistance and support to government to cover institutional lack of	PMU	M&E Staff	October 2020	Ongoing

					capacity Improve delegation and succession planning.				
8	If there is lack of donor funding and / or government funding, then it can reduce the project life	October 2017	Operational	Reduces programme life P = 4 I = 3	<ul style="list-style-type: none"> • Setting realistic programme targets with properly aligned funding targets and resources • Continued fundraising efforts through programme life • Emphasis on government ownership and commitment to cover programme costs 	N/A	M&E Staff	October 2020	Ongoing
9	If there is corruption in the project, then the effectiveness of the implement	October 2016	Financial	Misappropriation of funds P = 4 I =	Criteria for partner selection (transparency, due diligence, financial processes, audit) Internationally accepted financial management practices, including avoidance of conflict of	N/A	M&E Staff	October 2020	Ongoing

	ation will be reduced				interest				
10	If there are travel restrictions due to COVID-19 causing suspension of flights, lockdown, mandatory social distancing SOPs, then It can lead to lack of access to project and CO areas causing delay in execution of project activities	March 2020	Health	It can lead to lack of access to project and CO areas causing delay in execution of project activities P = 4 I = 5	The Covid-19 related situation is improving in Pakistan. The Programme will follow SOPs and restrictions by the Govt.	PMU	M&E Staff	October 2020	Ongoing
11	If the duty bearers lack the capacity to	March 2021	Operational	Rights holders will not be able to claim their rights, and suffer due to	Capacity needs assessments will be undertaken for a selection of duty-bearers and	PMU	M&E Staff	November 2021	Ongoing

	meet their obligations , and rights holders lack the capacity to claim their rights, then rights holders will not be able to claim their rights, and suffer due to the lack of knowledge and capacity - leading to poor project delivery			the lack of knowledge and capacity - leading to poor project delivery I = 3 P = 1	rights-holders. Training will be undertaken during the implementation phase to enhance duty-bearer's capacities to implement the project, and to ensure that rights-holders understand their role in the project.				
12	If the project does not ensure inclusivity and gender	March 2021	Operational	It will lead to gender discrimination in the project activities, outcomes and	1) To ensure that discrimination against women is not reproduced, the project will use a consultative and participatory approach in	PMU	M&E Staff	November 2021	Ongoing

	mainstreaming in its planned activities and overall project, then It will lead to gender discrimination in the project activities, outcomes and objectives - negating the UNDP policy of gender mainstreaming			objectives - negating the UNDP policy of gender mainstreaming I = 3 P = 1	both designing project interventions as well as implementing them 2) A gender analysis and action plan will be completed and will guide proactive women's empowerment efforts during implementation. 3) Gender and social inclusion training will be mandatory for project implementation staff and service providers,				
13	If the involvement of all stakeholders of the project is low in the	March 2021	Operational	It would portray poor accountability mechanism of the project to its stakeholders, also leading to lack of	UNDP will ensure strict oversight on downstream partners and vendors and will protect beneficiaries/citizens by making them aware of UNDP OAI hotline in local	PMU	M&E Staff	November 2021	Ongoing

	decision making process, then It would portray poor accountability mechanism of the project to its stakeholders, also leading to lack of trust and little ownership of project by community			trust and little ownership of project by community I = 5 P = 2	languages				
14	If the project planning and activities will not	March 2021	Social and Environmental	It can cause negative impact on health of community members leading to lack of trust on	Specific risks and mitigation measures have been identified in a Construction Risk and Mitigation Measures Matrix. Mitigation	PMU	M&E Staff	November 2021	Ongoing

	consider environmental hazards attached to the construction activities, then It can cause negative impact on health of community members leading to lack of trust on project outcomes			project outcomes I = 3 P = 1	measures will be regularly monitored, updated, and corrective measures taken. A third-party engineering consultancy firm will be hired for full-time detailed monitoring and supervision during the execution of works. UNDP has internal engineering capacity within the project, and this will be employed to conduct frequent visits to construction sites and will oversee the consultants' and contractors' work ensuring compliance with national and international standards, laws and regulations.				
15	If the construction work during the project creates hazards such as; air	March 2021	Social and Environmental	Environmental degradation will lead to poor health of the community I = 2 P = 3	1) The project proponent/contractor will select equipment and specific work practices to ensure that noise emissions are minimized during construction and operation.	PMU	M&E staff	November 2021	Ongoing

	<p>pollution, noise, vibration, traffic, injuries, physical hazards, poor surface water quality due to runoff, erosion, and sanitation, then it will lead to poor health of the community</p>				<p>2) Consultation will be undertaken with nearby residents in advance of construction activities, particularly if noise generating construction activities are to be carried out outside of 'daytime' hours (7am-5.30pm).</p> <p>3) The contractor should conduct employee and operator training to improve awareness of the need to minimize excessive noise in work practices.</p> <p>4) The contractor will also identify properties, structures and receptor habitat locations that will be sensitive to vibration impacts resulting from construction activities.</p> <p>5) The contractor and/or project proponent will also</p>				
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					implement effective dust management measures in all areas during design, construction, and operation.				
16	If the supervision and monitoring of construction work is not according to required standards, then it will lead to building failure adversely impacting community health, safety and security	March 2021	Operational	Poor construction work will lead to building failure adversely impacting community health, safety and security I = 3 P = 2	<p>1) Specific risks and mitigation measures have been identified in a Construction Risk and Mitigation Measures Matrix</p> <p>2) A third-party engineering consultancy firm will be hired for full-time detailed monitoring and supervision during the execution of activities</p> <p>3) UNDP has internal engineering capacity within the project and this will be employed to conduct frequent visits to construction sites and will oversee the consultants and contractor's work through testing of the materials used,</p>	PMU	M&E Staff	November 2021	Ongoing

					compliance to the BOQs etc				
17	If international labor laws and international commitments are not met during the project activities for labour working on the project, then it will lead to poor community health, safety and security, also creating lack of trust of community in the	March 2021	Social and Environmental	Poor working condition for labor will lead to poor community health, safety and security, also creating lack of trust of community in the project I = 3 P = 3	The contractor will produce a worker recruitment plan and present it to UNDP prior to initiation of construction. This will commit the contractor to employ as many local people as possible. Where migrant workers are used, the contractor will undertake an induction training programme, and will present the outline of the programme to UNDP for prior approval.	PMU	M&s Staff	November 2021	Ongoing

	project								
18	If the project is unable to thoroughly vet and select appropriate candidates for security personnel position for the under construction Quetta Police Training College, then It can create poor security arrangements/protocols threatening lives	March 2021	Social and Environmental	It can create poor security arrangements/protocols at Quetta Police Training College threatening lives I = 4 P = 1	1) The risks posed by security arrangements to the potentially affected community will be assessed to ensure that those providing security are appropriately vetted, trained, and supervised. 2) Allegations of unlawful or abusive acts will be reviewed, with actions taken to prevent recurrence against individuals and communities.	PMU	M&E Staff	November 2021	Ongoing
19	If labour for the	March 2021	Social and	It would create poor working	1) Occupational Health and Safety risks are a	PMU	M&E Staff	November 2021	Ongoing

<p>project is not trained/aware on occupational health and safety risks including; physical, chemical, biological and psychosocial hazards (including violence and harassment), then it would create poor working conditions for labour with a threat to their health and</p>		<p>Environmental</p>	<p>conditions for labour with a threat to their health and wellbeing</p> <p>I = 3</p> <p>P = 3</p>	<p>priority for the project. The contractor will develop an OHS plan to the satisfaction of UNDP. In addition, the contractor will develop and implement an induction program for all site personnel, which includes as a minimum, an outline of the requirements for environmental management relating to the site.</p> <p>2) All staff will be trained in emergency preparedness and response (covering health and safety at the work site).</p> <p>3) All staff will be provided with adequate PPE.</p>				
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	wellbeing								
20	If there is significant consumption of resources such as; raw materials, energy, water and other sources for construction of water supply system	March 2021	Social and Environmental	It would lead to deteriorating health of community due to the use of contaminated water I = 3 P = 3	1) Before undertaking the construction of a water supply system/tube well, assessments/modeling/studies should be undertaken in order to ascertain the potential impacts to the supply of water to the surrounding/downstream communities (particularly in times of drought). 2) In addition, pump tests and groundwater quality studies should be carried out to determine suitability of the groundwater and the safe yield. 3) Maximum extraction regimes will be determined based on assessment data and monitoring	PMU	M&E Staff	November 2021	Ongoing